

CURRICULUM VITAE

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OFFICE ADDRESS

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EDUCATION

- 1986-88 Master of Arts, Public Administration, *summa cum laude*
University of Virginia, Charlottesville, VA
Thesis Title: "*Child Care and Block Grants: Program Priorities and Service Delivery Implications*"
- 1971-73 Bachelor of Arts, Sociology, *summa cum laude*
University of St. Thomas, Houston, TX,
- 1969-1971 University of San Francisco, San Francisco, California

HONORS/AWARDS

- 2009 Member, Academy of Distinguished Educators, UVASOM
- 1988 *Marcia S. Mashaw Award* in Public Administration, University of Virginia
- 1986-87 Governor's Fellowship, University of Virginia
- 1973 Recipient of the Sociology Departmental Award for Outstanding Student,
University of St. Thomas, Houston, Texas
- 1972-73 Member of Delta Epsilon Sigma National Scholastic Honor Society

WORK SUMMARY (Abbreviated)

- 2011-present *Director, Health Policy Program, DPHS*
- 2006-present *Assistant Professor of Medical Education*
- 1999-2010 *Program Director, Master of Science Program in Clinical Research*
- 1997-present *Health Policy Analyst in Public Health Sciences*
University of Virginia School of Medicine
- 1992-99 *Health Policy Analyst*
Virginia Health Policy Center, University of Virginia Health Sciences Center
- 1992-96 *Executive Director, Virginia Health Policy Center*
University of Virginia Health Sciences Center
- 1989-92 *Administrator*
Institute of Law, Psychiatry & Public Policy
University of Virginia
- 1988-89 *Human Development Planner*
City Manager's Office, City of Charlottesville

TEACHING

2014-	Faculty Director, Health Advocates, one-year grant from the Jefferson Trust to two first-year medical students to implement a program for first and second year students in health policy
2013-present	Co-Director, national course on-line webinar offering, <i>U.S. Health Care System and Its Place in the World</i> , in cooperation with Cornell University, Vanderbilt University, George Washington University, Johns Hopkins University (offered again in Spring 2014)
2012-present	Thread Leader, UVASOM NextGen Curriculum
2011-present	Course Director, health policy two- and four-week elective for fourth year medical students (~ 20 students/year)
2011-present	Co-mentor, Clinical Performance Development (CPD), an 18-month weekly session for first and second year medical students - class of 2015; class of 2017; class of 2018
2011- present	Course Director, DxRx, a 7-10 day health policy course for medical students
1996–present	Course Director, PHS 7100 / 5100 - “Health Care Policy and Management,” offered both fall and spring semesters since 1999
2005-2011	Course Co-Director, PHS 720 – “The Health Care Organization: Administration, Management, and Policy,” (R. Edward Howell MHA, main instructor)
2002–present	Faculty, Internal Medicine PGY 2 & 3 residents, ambulatory seminar on health policy and health economics (co-taught with John Voss, MD, since 2003)
2008-2011	Faculty in UVAMC GME Certificate Program, taught Health Policy week-long courses in January 2009, Summer 2010, Summer 2011
2008 - 2009	Course director, PHS 664 – “Current Issues in Health Policy,” a one-credit graduate seminar taught in spring semester
2001-2002	Course Co-director (with William Knaus, MD), Comprehensive Introduction to Clinical Investigation (CI) ²
2000–2001	Program Co-director (with William Knaus, MD), “Health Care Conversations,” a monthly evening discussion group for 4 th year medical students,
1999–2001	Course Co-director (with William Knaus, MD), “The Future of Managed Care,” 4 th year medical student elective, University of Virginia School of Medicine
1998-1999	Course Co-director (with Mo Nadkarni, MD), “Graduate Medical Education in Managed Care Seminar Series,” University of Virginia School of Medicine.

RESEARCH

- Advisor, Kate McManus, MD, Infectious Disease Fellow, UVAHS, NIH grant submission
- Faculty mentor, UVAHS GME research grant given to Robert Schutt, MD, MS: “Paying Residents for Performance and Cardiovascular Outcomes,” April 2012 – March 2013.
- Consultant, Communitas Consulting, a strategic planning and public policy research group, 2011
- Advisor, Consumer Health Education Institute (CHEDI); TEACH project on consumer education, senior citizens, and the Medicare program
- Principal Investigator, Virginia Dept. of Health, Cervical Cancer Prevention Task Force, Policy Analysis – May 25, 2005 – June 30, 2005, \$2800
- Principal Investigator, Virginia Dept. of Health, Statewide Evaluation of “Women’s Health VA” Databook, Feb – June 2005, \$8,300.”
- Principal Investigator, Augusta Regional Free Clinic, “Evaluation Design and Plan for the Dental Program of the Augusta Area Dental partners (AADP),” June – October, 2003, \$2,500.
- Principal Investigator, Department of Medical Assistance Services, “Evaluation Design for the Family Planning Demonstration Waiver,” August 1, 2002 – January 31, 2003, \$5,000.
- Principal Investigator, Department of Medical Assistance Services, “Annual Report of the Commonwealth of Virginia’s Children’s Insurance Medical Security Program,” October 1, 2001 – January 31, 2002, \$15,436.

- Principal Investigator, Department of Medical Assistance Services, “Program for All-inclusive Care for Children & Their Families (PACC),” providing technical assistance and evaluation services, June 25 – September 30, 2001, \$31,420.
- Principal Investigator, Department of Medical Assistance Services, “Annual Report of the Commonwealth of Virginia’s Children’s Insurance Medical Security Program,” November 1, 2000 – January 31, 2001, \$15,000.
- Co-Principal Investigator, Department of Medical Assistance Services, “Evaluation of the Commonwealth of Virginia’s Children’s Insurance Medical Security Program,” September 15, 1999 – March 1, 2000, \$28,246.
- Consultant, Department of Medical Assistance Services, “The Virginia Medicaid/Medicare Integration Program”, Evaluation of a Program for Dual-Eligibles, January 1, 1999 – May 31, 1999.
- Principal Investigator, Department of Medical Assistance Services, “Evaluation of Long-Term Care Facilities in the Commonwealth of Virginia,” May 1, 1997 – August 31, 1997, \$35,000.
- Co-Principal Investigator and Administrator of one year grant from the RWJ Foundation, “Final Gifts: A National Survey of Hospice Volunteers,” December 1, 1996 – May 30, 1998, \$110,068.
- Collaborator and project administrator of two and one-half year public service grant from the National Institutes of Health, National Center for Human Genome Research, Program on the Ethical, Legal, and Social Implications of the HGP, entitled, “Preparing for the New Genetics: Education of Professionals” (Award: \$408,121; June 1, 1994 - November 30, 1996).
- Collaborator and project administrator on two year film documentary project, “The Way We Die: Listening to the Terminally Ill,” funded by the Virginia Foundation for the Humanities (\$20,000) and the Greenwall Foundation (\$14,000), from April 1, 1993 - July 30, 1995). The documentary has won two national awards, several film festival citations, and is being distributed nationally by Fanlight Productions.

PROFESSIONAL AND INSTITUTIONAL PUBLIC SERVICE

- Panelist, Code Black Documentary and Discussion, UVASOM UME, December 10, 2014.
- Expert, ACA Reenrollment, WIQO Radio, Virginia Talk Radio Network, November 20, 2014.
- Panelist/Program Director, LCME Site Visit, October 20, 2014.
- Speaker, Women in Medicine, a UVA undergraduate student group, September 22, 2014.
- Expert Panelist, Commonwealth Fund contract with PCCI, Fall 2014
- Small Group Facilitator, Excellence in State Public Health Law Conference, UVA Darden School of Business, July 23, 2014
- Expert Contributor, monthly blog, The Hill.com, a national on-line news site
- Guest contributor, Status of the ACA in the U.S., Pagina99, Italian daily newspaper, on-line version, March 25, 2014.
- Health Policy expert, media briefing with Daily Progress and UVAMC, Oct. 14, Nov. 11, Dec. 16, 2013
- External Advisor, UVA Undergraduate Research Network, 2010 to present
- External Advisor, Geriatric Collaboration of Central Virginia, 2013-
- Faculty Judge, Undergraduate Research (Humanities) Symposium, April 10, 2013.
- Member, UVASOM Academic Standards and Achievement Committee, 2011 to present.
- Faculty Judge, Undergraduate Research (Humanities) Symposium, April 4, 2012.
- Course Director, “Introduction to the U.S. Health Care System,” Osher Lifelong Learning Institute (OLLI) at the University of Virginia, November 10 – December 8, 2011; Oct. 25-Nov. 15, 2012; Oct. 23-Nov. 6, 2013
- Co-mentor, Clinical Performance Development (CPD), an 18-month weekly session for first and second year medical students (see under Teaching, above)
- Director, DxRx program for rising 4th year medical students (see under Teaching, above)
- Moderator, Miller Center Panel, “Physicians and Health Care Reform,” April 21, 2011.

- Course Director, “Introduction to the U.S. Health Care System,” Osher Lifelong Learning Institute (OLLI) at the University of Virginia, October 28-November 18, 2010.
- Expert panel member, Cells to Society, 2010, 2011, 2012, 2013
- Faculty Judge, Undergraduate Research (Humanities) Symposium , April 2010.
- Faculty, “Cells to Society,” two-day introductory course for incoming medical students, UVASOM, 2006 - present.
- Elective Advisor, Internal Medicine Housestaff; provide health policy training during elective months, 8-15 residents each year, 2006-present.
- Member, Board of Directors, Charlottesville Free Clinic, 2003-present (Secretary 2006-7; Vice-Chair 2008-10; Chair 2011-2012)
- Member, Advisory Board, Institute of Aging, University of Virginia, 2003 - 2004
- Member of Advisory Board, Community Service Initiative, UVA Health System Decade Plan, 2003 – present
- Member, Advisory Board, Multidisciplinary Training Program in Clinical Investigation, UVA School of Medicine, 2002-present
- Member, UVASOM Electives Committee, 2000-2002
- Member, Organizational Ethics Committee, 1996-2000
- Member, Virginia 2020, Public Service and Outreach Commission, University of Virginia (1998 – 2000)
- Project Co-Director (with John A. Owen, Jr., MD), Public Service Inventory, UVASOM, Summer 1998
- Member, Advisory Board, The Medical Center Hour, UVASOM, 1997-present
- Associate Member, Albemarle County Medical Society, 1997- 2004

MENTORING ACTIVITIES

Faculty mentor and/or thesis adviser

- 2015: Arjun Muthusubramanian, MPH Culminating Project (in progress)
- 2015: Britney Berg, 4th year Human Biology Program
- 2014: David Vaamonde, MPH Culminating Project, “The Economic Impact of Hospitals of Virginia’s Economy”
- 2014: Chanel Rutland, MPH Culminating Project, “Health Care Access for the Medicaid Expansion Eligible Population: A Regional Comparison”
- 2014: Charles Sweat, MD, MPH Culminating Project, “Determining the Affordability of Health Care for Charlottesville Free Clinic Patients Under the Affordable Care Act”
- 2014: Health Policy Expert for PhD thesis of Judith Toth-Lewis, RN, MSN, Capella University
- 2014: Informal thesis advisor, Arushi Kumar, MPP candidate
- 2014: Anjali Patel, MPH Culminating Experience, The Affordability of Health Insurance for Low-Insurance, Chronic Disease Patients Under the Affordable Care Act
- 2013: Chris Rini, MPH Field Placement, Community Coalition to expand coverage under the ACA.
- 2012: Robert Schutt, MD, MS: “Paying Residents for Performance and Cardiovascular Outcomes,” April 2012 – March 2013 (see research above)
- 2012: Claudia Kraft, 4th year thesis, Human Biology Program, “ International Experiences with Health Technology Assessment: Lessons for the United States.”
- 2011: Lesa-Kaye Holtham, MPH Culminating Project, faculty reviewer and reader for final project paper, “Plain Cigarette Packaging: An Advance Policy Option To Limit Tobacco Promotions To Women And Girls.”
- 2010-2011: Shuna Wang, PhD candidate in Economics Department, faculty reviewer for dissertation, “Reputatoin and Entry Deterrence: A Structural Empirical Model of Fighting Brands in the U.S. Pharmaceutical Market,” May 2, 2011.

- 2010-2011: Arich Ryan Reynolds, MPH Culminating Project, faculty reviewer for final project paper, “Responsibility Mandate: A Policy Based Approach and Alternative to the Individual Mandate in the Affordable Care Act.”
 - 2010-2011: Fran Levin, MPH Culminating Project, faculty reviewer for final project paper, “Policy Options for Addressing the Obesity Epidemic.”
 - 2009-2010: Katie Norcross, MPH Culminating Project, faculty reviewer for final project paper, “The Chronic Care Model at the Augusta Regional Free Clinic: Assessment and Recommendations,”
 - 2008-09: Rebecca McLaughlin Schaefer, MPH Culminating Project, faculty reviewer for final project paper, “Public Health Legal Preparedness in Indian Country: An Analytic Review of Tribal Health Codes.”
 - 2007-2008: Amanda Russo, 4th year honors thesis in Human Biology, thesis title: “*But I have to sleep at night: An Analysis of Conscientious Objection to the Provision of Legal Medical Care.*”
 - 2006-2007: Bryan Wheeler, 4th year honors thesis in Human Biology, thesis title: *Mechanisms to Reduce the Burden of the Silent Killer: An Analysis of the Social and Scientific Factors of Hypertension in the Context of Health Policy.*
 - 2005-2006: Erica Hemphill, Political Philosophy, Policy, and Law Undergraduate Program, thesis title: *Medicare Part D: Structural Mainstreaming, Substantive Inequality.*
 - 2005-2006: Damon Swift, MS-HES candidate, DPHS, practicum advisor
 - 2005-2006: Jennifer Wang, MD, MPH candidate, DPHS, field placement advisor
 - 2005-2006: Parchayi Dalal, MPH candidate, DPHS, field placement advisor
 - 2005-2006: Evan Topol, Interdisciplinary Major in Health Policy, University of Virginia College of Arts and Sciences. Thesis title: *Biomedical Ethics of Healthcare Technology: The Benefits and Challenges posed by Medical Innovation*
 - 2003-2004: Rachel Solotaroff, M.D., 3rd year Internal Medicine Residency Research Project, *Frequency and Demographic Characteristics of Chronic Illness in a Free Clinic Population.*
 - 2003-2004: Erica Farrand, Distinguished Majors Program, Human Biology Program, University of Virginia College of Arts and Sciences. Thesis title: *Providing Chronic Care for the Uninsured: The Role of Free Clinics.*
 - 2002-2003: Caroline Kuo, Program in Political and Social Thought, University of Virginia College of Arts and Sciences. Thesis title: *Expanding Obligations in a Shrinking World: Balancing Physician Fidelity Towards Patients, Third Parties, and Society.*
 - 2000-2001: Michele Montandon, Echols Scholar Interdisciplinary Program, University of Virginia College of Arts and Sciences. Thesis title: *Appropriate Ethic, Troubled Process: Priority-Setting in the American Health Care System.*
 - 2000-2001: Lindsay Taylor, Interdisciplinary Studies, University of Virginia College of Arts and Sciences. Thesis title: *Understanding Health Promotion: Creating and Evaluating a Pilot Program for Adolescent HIV Education.*
 - 1998-1999: Greg Callman, Echols Scholar Interdisciplinary Program, University of Virginia College of Arts and Sciences. Thesis title: *Managed Care: Balancing Business and Medical Ethics.*
 - 1998-1999: Michael Christopher Kurz, Interdisciplinary Major in Health Policy, University of Virginia College of Arts and Sciences. Thesis title: *A Leap of Faith – Preserving the Doctor-Patient Relationship in the Emergency Department.*
2. Faculty Liaison, Health Economics & Policy Club, UVA School of Medicine 1st and 2nd year medical students, 2003-present

INVITED LECTURES/PRESENTATIONS (2005-present)

1. Charlottesville Free Clinic: The Affordable Care Act – One Clinic’s Response,” University of Richmond, November 20, 2014.
2. “Health Care Access and Coverage: What’s the Difference?” PHS 2050, November 17, 2014.
3. “U.S. Health Reform: National and State Update for Nurses.” UVASON, November 5, 2014.

4. "The Affordable Care Act: National and State Update." Human Biology Seminar, October 1, 2014.
5. "The Affordable Care Act: National and State Update." Department of Family Medicine, September 19, 2014.
6. "ACA 2.0: The Shape of Things to Come," UVA University Physicians Group Board of Directors Meeting, September 18, 2014
7. "Comparative Health Policy: Why Does the U.S. Lag in Population Metrics?" Global Health Week, Keynote Speaker, University of Virginia, September 18, 2014
8. "The U.S. Health Care System: Making [Some] Sense of the Puzzle," UVASOM, Social Issues in Medicine, September 15, 2014.
9. "U.S. Health Care: A Snapshot," UVASOM, Health Policy Advocates, September 8, 2014
10. "Access vs. Coverage in Health Care," UVASOM, Primary Care Week, September 8, 2014.
11. "Health vs. Medicine: What's the Difference?" UVASOM, Generalist Scholars Program, July 16, 2014.
12. "The ACA: An Update for Nurses," UVA School of Nursing, July 8, 2014.
13. "The ACA: National and State Actions," Western State Hospital, June 24, 2014.
14. "The ACA and Aging Services," GCCV, May 22, 2014.
15. "The Affordable Care Act: Promises, Perils, and Politics," Medical Alumni Association, April 26, 2014.
16. "The Oregon Medicaid Experiment," VDH Journal Club, April 8, 2014.
17. Invited speaker, Virginia Dietetic Association state conference, April 7, 2014.
18. "Women, Mothers, and Children: The Promise of the ACA," guest faculty, Stanford University, Washington DC campus, March 10, 2014.
19. Invited lecturer, PHS 7200, February 17, 2014.
20. "US Health Coverage: The Promise of the ACA," Martha Jefferson Hospital Clinical Nursing Staff Meeting, February 18, 2014.
21. Invited speaker, Women's Health Initiative, February 5, 2014.
22. "Health Coverage: The Promise of the ACA," Pathology Research Seminar Series, January 28, 2014
23. "ACA: An Introduction," part of team-based session, Bone Health, Osteoporosis and Rheumatology, UVASOM, January 20, 2014.
24. Panelist and speaker on Mental Health Policy, January 18, 2014.
25. "Health Coverage: Yesterday, Today, and Tomorrow," SIM lecture, UVASOM, December 13, 2013.
26. Invited speaker, virtual conference, Virginia Department of Health, "The ACA: Current State and National Actions," November 20, 2013.
27. "Providing High Value Cost Conscious Care," panelist, Department of Medicine Grand Rounds, November 20, 2013.
28. Invited lecturer, Undergraduate Introduction to Public Health class, November 14th and 21st, 2013.
29. Invited lecturer, SON, November 14, 2013.
30. "What's Next for the ACA," guest faculty in Darden School of Business Administration's cross-disciplinary course, November 7, 2013.
31. "Update on the ACA," panel member on webinar sponsored by the National Stroke Association, November 6, 2013.
32. "What's Next for the ACA," Neurology Grand Rounds, UVASOM, November 1, 2013
33. Invited health policy expert, Medicaid Innovation and Reform Commission, Commonwealth of Virginia, October 21, 2013.
34. "The ACA: What Does it Mean for Virginia Businesses?" Charlottesville Regional Chamber of Commerce Business Academy, October 15, 2013.
35. Invited expert, WNRN Radio, October 13, 2013.
36. "The ACA and Renal Services," Care to Collaborate Conference, UVA Dialysis Program, Sweet Briar College, October 10, 2013

37. "ACA Update: Countdown to Confusion" Charlottesville Regional Chamber of Commerce Board, September 24, 2013.
38. "The Affordable Care Act: What do You Know?" SW Clinical Update for Dieticians, Sept. 19, 2013.
39. Panel member, "The ACA: What Is It and How Will It Affect Me," Fluvanna Coalition for Affordable Health Care, September 11, 2013.
40. "Promises, Perils, and Politics: What's Next for the ACA?" GME Grand Rounds, Department of Family Medicine, August 28, 2013 and October 7, 2013.
41. "Promises, Perils, and Politics: What's Next for the ACA?" Grand Rounds, Department of Dermatology, July 26, 2013.
42. "The Affordable Care Act: What do You Know?" Center for Bioethics and Humanities, UVASOM, July 24, 2013.
43. "Health Care Access and Coverage: Who's In, Who's Out, and Why," Generalist Scholars Program, UVASOM, July 17, 2013.
44. "Promises, Perils, and Politics: What's Next for the ACA?" Martha Jefferson Hospital Planning Board, July 2, 2013.
45. "What's Next for the ACA: National and State Actions," policy briefing for UVAHSC media staff, June 27th.
46. "The Affordable Care Act: What do You Know?" SMDEP Summer program, June 12th, with follow-up discussion group June 27th.
47. "Health Care Policy and Politics: What Next for the ACA?" Va Society of Otolaryngology Annual Meeting, May 18, 2013
48. "What's Next for the ACA? National and State Actions," Grand Rounds, Physical Medicine and Rehabilitation, May 15, 2013
49. "The ACA: Do You Know What's Coming?" Rotary Club, May 7, 2013
50. "What's Next for the ACA?" Blue Ridge Dietetic Association, May 3, 2013
51. "What's Next for the ACA? National and State Actions," Pulmonary Fellows Core Group, April 8, 2013
52. "The ACA: Implications for Nursing," March 28, 2013
53. "What's Next for the ACA?" Kiwanis Club, March 4, 2013.
54. "Health Care for Vulnerable Populations: What Opportunities Will the ACA Bring," The Daily Planet Board of Directors meeting, Richmond, VA, Feb. 27, 2013.
55. "Money and Medicine," DxRx Transition Course for third year medical students, Feb. 20, 2013.
56. "What's Next for the ACA? National and State Actions," PHS 7200 guest lecture, Feb. 18, 2013.
57. "Health Care Policy and Politics," GME Institutional Core Curriculum Lecture Series, Feb. 13, 2013.
58. "What's Next for the ACA? National and State Actions," Community Psychology Bag Lunch series, Feb. 5, 2013.
59. "The ACA and Vulnerable Populations," Health Care Road Show (in conjunction with Batten School and School of Nursing), Westhaven Housing Development, Feb. 1, 2013.
60. "What's Next for the ACA? National and State Actions," United Way Board of Directors, Jan. 31, 2013.
61. "Promises, Perils, and Politics: The ACA and Health Care in America," Hematology/Oncology GME Grand Rounds, Jan. 30, 2013.
62. "After the 2012 Election: Prospects for Health Reform," Triological Society, Scottsdale, AZ, January 24, 2013.
63. "After the 2012 Election: Prospects for Health Reform," Pediatric Grand Rounds, January 17, 2013
64. "After the 2012 Election: Prospects for Health Reform," Neurology Grand Rounds, November 16, 2012.
65. "What's Ahead for Health Care Reform," Respondent, Medical Center Hour, UVASOM, November 14, 2012.
66. "The ACA and Medicare," community forums October 14, 2012 and November 9, 2012
67. "The ACA and Its Implications," UVASOM UME panel, November 8, 2012
68. "After the 2012 Election: Prospects for Health Reform," MPH Community Advisory Committee, November 2, 2012.
69. "Health Care Reform: Perils, Pitfalls, and Campaign Politics," Recent Advances in Clinical Medicine Symposium, October 24, 2012.

70. "Health Care Reform: Perils, Pitfalls, and Campaign Politics," Medicine Grand Rounds, October 24, 2012.
71. "What's Next for Health Reform?" UVA Physicians Group Board of Directors Meeting, September 27, 2012
72. "The Cost of Health Care: Too Expensive or Priceless?" SIM, UME, UVASOM, September 24, 2012.
73. "The ACA After the Supreme Court Ruling," Virginia Nurses Association, September 20, 2012.
74. "The ACA After the Supreme Court Ruling," Senior Statesmen of Virginia, September 12, 2012.
75. "What's Next for Health Reform?" Monthly departmental meeting, DPHS, September 10, 2012.
76. "The ACA After the Supreme Court Ruling," Deans' meeting, UVASOM, August 8, 2012
77. "Health Care and Medical Care: What's the Difference?" Presentation to the 2012 General Scholars Program, UVASOM, July 12, 2012.
78. "Truth, Justice, and the American Way? What's Ahead in Health Reform?" The annual Fitz-Hugh Symposium in Otolaryngology, June 16, 2012.
79. "Health Care and Medical Care: What's the Difference?" Presentation to the 2012 UVA Summer Medical and Dental Education Program (SMDEP), June 11, 2012.
80. "Update on Health Reform," DxRx, UME, UVASOM, May 2, 2012.
81. "The Cost of Health Care: Too Expensive or Priceless?" DxRx, UME, UVASOM, April 23, 2012
82. "Truth, Justice, and the American Way? What's Ahead in Health Reform?" Neurology Grand Rounds, April 13, 2012.
83. Guest faculty, PHS 7200, "The Implementation of the ACA: What's Happening in Virginia?" March 19, 2012
84. "States and the Implementation of the PPACA," Cancer Action Coalition of Virginia, March 8, 2012
85. Respondent, "The Future of Nurse Practitioners," WNRN Public Radio, December 15, 2011.
86. "What's Ahead in Health Reform? Truth, Justice, and the American Way." GME Neurology, December 14, 2011.
87. "Health Reform under the PPACA: What Does It Mean for Rural Health?" Keynote address, Virginia Rural Health Association's Annual Meeting December 7, 2011.
88. "Health Reform and the ACA: What Does it Mean for Physicians?" Pediatric Cardiology Retreat, November 4, 2011.
89. "Myths and Realities: Health Reform Under the ACA." GME, Neurology, October 12, 2011.
90. "Myths and Realities: Health Reform Under the ACA." GME, Hematology-Oncology, September 29, 2011.
91. "Preserving the Safety Net: How Health Reform Will Affect Children." ChildSavers Retreat, September 23, 2011.
92. Panel Moderator, Primary Care Week, UVASOM, September 15, 2011.
93. "Current Issues in Health Reform: Repeal, Replace, or Reaffirm?" Human Biology lecture, UVA undergraduate class, September 14, 2011.
94. "Myths and Realities: Health Reform under the ACA." Social Issues in Medicine, UVASOM, Next Gen Curriculum, September 12, 2011.
95. "Health Care Reform and Physicians." GME Institutional core competency series, August 10, 2011.
96. "Health Care Reform and Physicians." GME core competency series, Physical Medicine and Rehabilitation Department, August 2, 2011.
97. "ThePPACA: Repeal, Replace or Reaffirm?" UVA Summer Medical and Dental Education Program (UVA SMDEP), July 14, 2011.
98. "Health Care Reform in the U.S.: How Will it Affect Primary Care?" Generalist Scholars program, July 13, 2011.
99. "Myths and Realities: Health Reform under PPACA," Executive Leadership Council, May 16, 2011.
100. "Myths and Realities of the PPACA," DxRx presentation, USASOM, April 29, 2011.
101. "The Price of Health Care: Too Expensive or Priceless?" DxRx presentation, USASOM, April 25, 2011.
102. "Hospital and Health Care Reform: More with Less or Less with Less," presentation on PHS 7200, April 18, 2011.
103. "Physicians and Health Care Reform," moderator of panel discussion, Miller Center of Public Affairs' Undergraduate Fellows, April 11, 2011.

104. "Community Conversation About the Changing Health Care Landscape," moderator of panel discussion, Charlottesville Free Clinic, April 5, 2011.
105. "Overview of the Health Care Reform Act," Society of Multicultural Medicine, UVA, March 29, 2011
106. "Health Care Reform: Repeal, Replace, or Reaffirm?" UVA School of Nursing, February 18, 2011.
107. "Health versus Medicine: What's the Difference?" Society of Multicultural Medicine, UVA, February 1, 2011.
108. "Reducing Obesity: Strategies from the Tobacco Wars," Generalist Scholars, UME, UVASOM, February 1, 2011.
109. "Taming the Tension: Health Insurance Regulation and Rising Medical Expenditures," National Congress on Health Insurance Reform, January 20, 2011.
110. "Reducing Obesity: Strategies from the Tobacco Wars," Neurology GME, January 12, 2011.
111. "The State of Health Reform," UVA J-term lecture, January 4, 2011.
112. "The Future of Health Reform: Repeal, Replace, or Reaffirm?" Neurology GME, December 8, 2010.
113. "Separating Rhetoric from Reality in Health Care Reform," radio show, Virginia Insight, WMRA Public Radio, November 1, 2010.
114. "The Promise of Health Care Reform: Impact for Nurses, Patients, and Society," keynote address VNA, October 21, 2010.
115. "The U.S. Health Care System: The Promise and Peril of Reform," Dermatology GME Grand Rounds, UVASOM, October 15, 2010.
116. "Economic Issues in Medical Education," small group, UME, UVASOM, October 14, 2010.
117. Panel member, "Health Care Reform," UVA University Democrats, October 6, 2010.
118. "The U.S. Health Care System: The Promise and Peril of Reform," Cardiology Grand Rounds, UVASOM, October 5, 2010.
119. "The Future of Primary Care in Academic Medicine," moderator of UME panel, September 23, 2010.
120. "Current and Future State of Health Care in the U.S.," Miller Center, sponsored by Charlottesville Free Clinic, September 22, 2010.
121. "Women and the Affordable Care Act," Women In Medicine Initiatives, UVA undergraduate organization, September 21, 2010
122. "Health Reform: Impact in Our Local and Regional Communities," panel member, Generalist Scholars Program, UVASOM, September 21, 2010.
123. "Can You Afford Healthcare?" panel member, Rivanna District Democrats, September 8, 2010.
124. "Current Issues in Health Policy: The Promise and Peril of Reform." UVA School of Medicine, Social Issues in Medicine Program, September 6, 2010.
125. "Current Issues in the U.S. Health Care System." UVA School of Medicine, Generalist Scholars Program, July 29, 2010
126. "Health Care Reform and the National Agenda: The Year of Reform." UVA School of Medicine, Dx-Rx capstone course in health policy (directed by Ruth Gaare Bernheim and Thomas Massaro), April 30, 2010.
127. "Reducing Obesity: Strategies from the Tobacco Wars." Lecture in UVA Planning course entitled Built Environment and Health (Neesha Botchway, instructor), April 20, 2010.
128. "Hospitals and Health Care Reform: Winners or Losers?" Lecture in health management class, PHS 7200 (Ed Howell, instructor), April 19, 2010.
129. "The U.S. Health Care System: The Promise and Peril of Reform." University of Virginia Darden School of Business Administration Health Care Industry Boot Camp, April 16, 2010.
130. Panel participant, "Healthcare Reform: What's Right and What's Left?" Sponsored by community group, Left of Center, April 6, 2010.
131. "Health Care Reform and the National Agenda: The End of the Beginning," University of Virginia School of Medicine, Internal Medicine Graduate Medical Education, April 2, 2010.
132. "Health Care Reform and the National Agenda: The End of the Beginning," University of Virginia Law School, April 1, 2010.
133. Panel participant, Health Insurance Reform Forum, Organizing for America, March 29, 2010.

134. Panel participant, Non Sate Actors and Public Health Policies, Institute for Research and Debate on Governance (France) and Center for International Studies, University of Virginia, March 22, 2010.
135. "Reducing Obesity: Strategies from the Tobacco Wars." Keynote speaker, Tobacco and Obesity Prevention Summit, University of Puerto Rico, San Juan, Puerto Rico, March 11, 2010.
136. Informal discussion/presentation on "Women in Health Care," to the UVA undergraduate group, Women in Medicine Initiatives (WIMI), March 3, 2010.
137. "Health Care Reform and the National Agenda: Resurrection or Requiem?" Neurology GME Core Competency Series, February 10, 2010.
138. "Health Care Reform and the National Agenda: Where are we now?" Expert panel, Culpeper Community Forum, January 24, 2010.
139. "Health Care Quality: Determinants of, Barriers to, and Proposed Improvements." UVA J-term class, January 13, 2010.
140. Invited Expert, C-SPAN Washington Journal, December 18, 2009.
141. "The Cost of Health Care: Too Expensive or Priceless?" Student National Medical Association Regional Conference, December 5, 2009.
142. "Health Care Reform: An Un-American Ideal?" Social Issues in Medicine, UVA, December 1, 2009.
143. "The Current Status of Health Care Reform: The Art of the Possible?" Family Medicine GME, November 18, 2009.
144. "Medical Malpractice System: Myths and Realities," Neurosurgery GME, November 11, 2009.
145. "Medical Malpractice System: Myths and Realities," Neurology GME, November 11, 2009.
146. "Health Care Reform and the National Agenda: Where Are We Now?" Darden Health Care Conference, November 6, 2009.
147. "The Current Status of Health Care Reform," American Medical Student Association, November 5, 2009.
148. "Reducing Obesity: Policy Strategies from the Tobacco Wars," DPHS Seminar, November 4, 2009.
149. "The basics of health insurance," special UME session, October 30, 2009.
150. Panelist, Public Service Fellows Health Care Reform Panel, Miller Center of Public Affairs, UVA, October 29, 2009.
151. "Health Care Reform and the National Agenda," Recent Advances in Clinical Medicine Symposium, October 28, 2009.
152. "Health Care Reform and the National Agenda," Neurology Grant Rounds, October 23, 2009
153. "Health Reform: Latest Developments," Virginia Stroke System Taks Force, October 21, 2009
154. "Health Care Reform," presented to Neurosurgery GME, October 14, 2009
155. "Health Care Reform and the National Agenda – Where Are We Now?" Presentation to Neurology GME, September 9, 2009.
156. "Current Issues in the Health Reform Debate," radio interview, WVTF Public Radio, recorded September 3, 2009.
157. "Health Care in the U.S. – Is it a Universal Right?" presentation in University Seminar "The Politics of Now," taught by Professor Paul Martin, September 2, 2009.
158. "Health Insurance: Three Different Scenarios," live TV interview, Ch. 19, August 6, 2009.
159. "Health Policy: Yesterday, Today, and Tomorrow," presentation to UVASOM Generalist Scholars, July 13, 2009.
160. "Long-term Care and Health Policy," presentation to Community Partnership, a project of the Legal Aid Justice Group, Charlottesville, Virginia, June 23, 2009.
161. "The Medical Malpractice System: Myths and Mindsets," Georgia Society for Healthcare Risk Management Annual Education Event, May 13, 2009.
162. "The Obama Administration and Health Reform," UVA Health Sciences Library Speakers' Series, May 12, 2009.
163. "The Reality of Hope: Health Reform," Grand Rounds, Internal Medicine Residents' Grand Rounds, April 21, 2009.

164. "Thoughts on Health Care and Health Insurance," Senior Center Panel Discussion, April 14, 2009.
165. "The Agony of Hope: Health Care Reform and the Obama Administration." Leadership retreat, Presbyterian Health System, Albuquerque, NM, April 17, 2009.
166. "The Obama Administration and Health Care Reform," Darden Student Presentation (with Arthur Garson, Jr., MD), April 8, 2009.
167. "The Reality of Hope: Can We Expect Health Care Reform?" DPHS Seminar, April 1, 2009.
168. "Are We There Yet? Medicine, Politics, and Health Reform." Lynchburg Academy of Medicine, March 9, 2009.
169. "With a Little Help From Our Friends: Baby-Boomers, Government, and Health Care." Medical Center Hour, UVASOM, January 21, 2009.
170. "Why Can't We Do What They Do? Health Care Systems in the U.S. and Peer Countries." Social Issues in Medicine, UVASOM, December 2, 2008.
171. "Health, Medicine, Policy and Politics: An Introduction to the U.S. Health Care System," guest presentation in SON health ethics class, November 14, 2008.
172. "Health Care Reform and the 2008 Election: What Can We Expect?" Annual conference, Virginia Rural Health Association, November 7, 2008.
173. "Now that the Election is Over, What Can We Expect?" The Future of Health Care Reform Series, UVA Law School, November 6, 2008.
174. "Health Policy and the Presidential Election," Medical student health policy and economics club talk, October 30, 2008.
175. "Medicine, Politics, and Health Reform in the 2008 Presidential Election," Dinner lecture, Recent Advances in Clinical Medicine Conference, The Rotunda, October 29, 2008.
176. "The Presidential Candidates' Health Reform Platforms," invited presentation to Gettysburg College faculty and students, October 24, 2008.
177. "The State of Obesity: Public Policy and the Health of the Public," U21 International Annual Health Sciences Meeting, September 18, 2008.
178. "Health Care and Medical Care: What's the Difference?" UVA GME series, September 10, 2008.
179. "Health Policy and the Presidential Election," Medical student health policy and economics club talk, September 8, 2008.
180. "Are We There Yet? Health Care Policy, Politics, and the Presidential Election," Keynote Lecture; UVA Law School series on The Future of Healthcare Reform, August 28, 2008.
181. "Health Care Reform and the 2008 Presidential Election," Internal Medicine GME, August 1, 2008.
182. "Introduction to Health Policy," Generalist Scholars Program, UVA SOM, July 18, 2008.
183. "Why Should Medical Residents Care About Health Policy?" Internal Medicine Residency Program, July 11, 2008.
184. "Health Care Half-Truths," presentation and book signing, Albuquerque, NM, June 29, 2008.
185. "Health Care Reform and the 2008 Presidential Election," Neurology GME, June 11, 2008.
186. "Health Care Policy and Politics: The Current Debate," Dx-Rx UME Program, May 2 and March 7, 2008.
187. "Health Care Quality: Determinants of, Barriers To, and Proposed Improvements," Dx-Rx UME Program, May 1 and March 6, 2008.
188. "Are We There Yet? Health Care Reform and the Presidential Election," DPHS Seminar, April 2, 2008.
189. "Health Care Policy and Politics: The Current Debate," UVA 2nd year medical students, April 21, 2008.
190. "The Health Care Crisis: Contours of the Debate," Miller Center of Public Affairs, March 10, 2008.
191. "Lost in Translation? Voter Views and Health Care Reform," Neurology GME, February 13, 2008.
192. "Past as Prologue? National Health Reform and the 2008 Presidential Elections." Virginia Nurses Association Legislative Day, Richmond, Virginia, scheduled for February 6, 2008.
193. "What's Health Care Got to Do With It? Elections and Voter Views About Health Reform." Social Issues in Medicine (first year medical student forum), November 29, 2007

194. "Health Policy and the Organization, Financing, and Delivery of Medical Care." Social Issues in Medicine (first year medical student forum), November 27, 2007 (co-presented with R. Edward Howell, VP & CEO, UVAMC).
195. "Health Policy and the Delivery of Medical Care," Family Medicine Resident Lecture Series, October 31, 2007.
196. "The Politics of Health Care Reform," a national panel sponsored by the Center for Politics, University of Virginia, October 29, 2007.
197. "The Marketing of Influence in Medical Care," Medical Student Health Economics & Policy Club, October 24, 2007.
198. "Health Policy and the Delivery of Medical Care: An Uneasy Compromise." GME Core Competency Lecture Series, July 11, 2007.
199. "Behind the Numbers: The Cost and Value of Medical Spending." Neurology Department, June 13, 2007.
200. "What's Health Care Got To Do With It? Elections and Voter Views About Health Reform." Department of Public Health Sciences Departmental Seminar, April 18, 2007.
201. "The Cost of Health Care: Too Expensive or Priceless?" J-Term lecture to UVA undergraduates, January 2, 2007.
202. "The Cost of Health Care: Too Expensive or Priceless?" UVASOM, Social Issues in Medicine Program, November 28, 2006.
203. "Who Pays for Health Care?" UVASOM Health Economics and Policy Club, November 30, 2006.
204. "The U.S. Health Care System: Where are we going? Why? Do we care?" Family Medicine Residency Rounds, October 4, 2006.
205. "What Price Success? Clinical Research and the U.S. Health Care System," faculty participant in the Microbes and Mucosal Immunity Course sponsored by the Digestive Health Center, UVASOM, June 29, 2006
206. "U.S. Health Policy – Present and Future Trends," J-Term lecture to UVA undergraduates, January 4, 2006.
207. "Health Literacy and Health Policy," UVASOM 1st and 2nd year medical student primary care colloquium, October 24, 2005.
208. "Health Policy: What It is, What's Happening Today, and Does Anyone Care?" UVASOM Practice of Medicine Course for first year medical students, May 17, 2005

Publications

1. Engelhard, C.L. (2014). How Affordable Is the ACA? TheHill.com, health policy contributor, September.
2. Engelhard, C.L. (2014). PICK YOUR POISON: Cost vs Choice in ACA Marketplace Insurance Plans. TheHill.com, health policy contributor, July.
3. Engelhard, C.L. (2014). IF YOU LIKE IT YOU CAN KEEP IT Insurance Exemptions, Premiums, and the ACA. TheHill.com, health policy contributor, June.
4. Courtney-Brooks, M., E.B. Pelkofski, C.L. Engelhard, L.R. Duska (2013). The Patient Protection and Affordable Care Act: Impact on the care of Gynecologic Oncology patients in the absence of Medicaid expansion in Central Virginia. *Gynecol Oncol.* 2013 Aug;130(2):346-9.
5. Duska, L.R. and C.L. Engelhard (2013). The Patient Protection and Affordability Care Act: What every provider of Gynecologic Oncology care should know. *Gynecologic Oncology* March 2013; <http://www.sciencedirect.com/science/article/pii/S0090825813001078> .
6. Engelhard, C. (2013). Quoted in "Health and Fitness Trends to Watch in 2013," on Greatest.com website, "Healthcare Confusion," <http://greatist.com/fitness/important-health-trends-watch-2013/>
7. McManus K, Carolyn Engelhard and Rebecca Dillingham (2013). Current Challenges to the United States' AIDS Drug Assistance Program and Possible Implications of the Affordable Care Act. *AIDS Research and Treatment*, Volume 2013, article ID 350169; <http://www.hindawi.com/journals/art/2013/350169/>
8. Garson, A. and C. Engelhard (2012). Ignore half truth and focus on approaches of Obama and Romney to Medicare. *Houston Chronicle*, October 2012.
9. Garson, A. and C. Engelhard (2012). Health care law will wreck the economy: True or False? *Houston Chronicle*, September 2012.
10. Garson, A. and C. Engelhard (2012). Health care ruling could save Texas millions, but doubts remain. *Houston Chronicle*, August 2012.

11. Garson, A. and C. Engelhard (2012). Affordable care act could mean huge changes in your health care coverage. Houston Chronicle, July 2012.
12. Garson, A. and C. Engelhard (2012). Markets and Medicine don't mix: True or False? Houston Chronicle, June 2012.
13. Garson, A. and C. Engelhard (2012). Most expensive health care is best, right? Houston Chronicle, May 2012.
14. Garson, A. and C. Engelhard (2012). Cowboys don't need nannies. Houston Chronicle, April 2012.
15. Garson, A. and C. Engelhard (2012). Health Care Reform and Your Insurance. Houston Chronicle, March 2012.
16. Garson, A. and C. Engelhard (2012). "The health law will ration medical care in Texas." Houston Chronicle, February publication.
17. Garson, A. and C. Engelhard (2012). "Texas can use federal help on health care." Houston Chronicle, January 14, 2012.
18. Garson, A. and C. Engelhard (2011). Grandparents can improve Texas health care: Yes." Houston Chronicle, December 16, 2011.
19. Garson, A. and C. Engelhard (2011). "Texas will need 10,000 new physicians over the next 10 years: True or False?" Houston Chronicle, November 11, 2011.
20. Garson, A. and C. Engelhard (2011). "True or False: The uninsured get the care they need in emergency rooms." Houston Chronicle, October 15, 2011.
21. Garson, A. and C. Engelhard (2011). "Texas has top medical centers but provides poor health care: True or False?" Houston Chronicle, September 17, 2011.
22. Engelhard, C. (2012). Book review, "The Politics of Medicaid," by Laura Katz Olson, *Inquiry* Winter/Spring 2012.
23. Engelhard, C. (2012). Healthcare Ethics and a Changing Healthcare System, chapter in forthcoming textbook entitled, *Healthcare Ethics for Healthcare Organizations: A Moral Imperative*, edited by Ann Mills, Gary Filerman, and Patricia Wehane, American College of Healthcare Executives, Chicago, IL
24. Henretta, M.S., J.M. Scalici, C.L. Engelhard, L.R. Duska (2011). The Revolving Door: Hospital Readmission of Gynecologic Oncology Patients. 2011 Sep;122(3):479-83.
25. Mills A., Engelhard C., Tereskerz P. (2010). Truth and Consequences: Insurance Premium Rate Regulation and the PPACA. *NEJM*, on-line web first on July 22, 2010.
26. Engelhard, C.L. (2010). The End of the Beginning: health Care Reform and the National Agenda. *University of Virginia Journal of Medicine*, October.
27. Garson, A., C. Engelhard, and J. Lewin (2010). Our Physicians and Our Profession Must Lead in Improving Our Health Care System, *Journal of the American College of Cardiology*, Vol. 55(20).
28. Engelhard, C., A. Garson, and S. Dorn (2010). Reducing Obesity: Policy Strategies from the Tobacco Wars, abstracted version. *Methodist DeBakey Cardiovascular Journal*, Vol. 5(4):46-50.
29. Garson, A. and C. Engelhard (2009). Are We There Yet? *Governing.com*, December 2009 issue; www.governing.com/articles/09012healthmyths.htm
30. Garson, A. and C. Engelhard (2009). Is There A Doctor in the House?. *Governing.com*, November 2009 issue; www.governing.com/articles/09011healthmyths.htm
31. Garson, A. and C. Engelhard (2009). Does the Patient Know Best?. *Governing.com*, October 2009 issue; www.governing.com/articles/0910healthmyths.htm
32. Garson, A. and C. Engelhard (2009). Measuring Quality: Good, Better, Best. *Governing.com*, September 2009 issue; www.governing.com/articles/0909healthmyths.htm
33. Garson, A. and C. Engelhard (2009). (Evidence-Based) Practice Makes Perfect. *Governing.com*, August 2009 issue; www.governing.com/articles/0908healthmyths.htm
34. Garson, A. and C. Engelhard (2009). You Can't Have it All. *Governing.com*, July 2009 issue; www.governing.com/articles/0907healthmyths.htm
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36. Garson, A. and C. Engelhard (2009). An Apple a Day. *Governing.com*, June 2009 issue; www.governing.com/articles/0906healthmyths.htm
37. Garson, A. and C. Engelhard (2009). The Price of Doing Right. *Governing.com*, May 2009 issue; www.governing.com/articles/0905healthmyths.htm

38. Garson, A. and C. Engelhard (2009). The Economics of Dying. *Governing.com*, April 2009 issue; www.governing.com/articles/0904healthmyths.htm
39. Autio KA, Plews-Ogan ML, and Engelhard CL (2009). The High Cost Of Medical Care: Strategies For Delivering Cost Effective Care In An Academic Environment. *The University of Virginia Journal of Medicine*, Volume 5:39-45; May 2009.
40. Garson, A. and C. Engelhard (2009). Grandparents: Cherished Resources To Address the World's Health Care Workforce Crisis, forthcoming chapter in, *Problem Solving for Better Health: A Global Perspective*; (Hoyt P., Fitzpatrick JJ, Smith BH, eds) New York: Springer.
41. Garson, A. and C. Engelhard (2008). Where Less is More. *Governing.com*, March 2009 issue; www.governing.com/articles/0903healthmyths.htm
42. Garson, A. and C. Engelhard (2008). You Get What You Pay For?. *Governing.com*, February 2009 issue; www.governing.com/articles/0902healthmyths.htm .
43. Garson, A. and C. Engelhard (2008). A Critical Difference. *Governing.com*, January 2009 issue; www.governing.com/articles/0901healthmyths.htm .
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45. Garson, A. and C. Engelhard (2008). A National Health Care Prescription. *Governing.com*, November issue, 2008; www.governing.com/articles/0811healthguest.htm .
46. Garson, A. and C. Engelhard (2008). "State Health Care Reform: Instructive Failures, Early Possibilities, and Interesting Ideas." Manuscript in preparation.
47. Engelhard C. and A. Garson (2008). "The Right to Health Care and the Role of Government in Health Policy," Miller Center of Public Affairs Briefing Paper, Spring.
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51. Garson A., and Engelhard C. (2007). "Attacking Obesity." Viewpoint, *Journal of the American College of Cardiology*, Vol. 49(16):1673-1675.
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53. Engelhard, C. (2005). "Pain or Gain? Health Policy in the Coming Year." *House Call* (Charlottesville Free Clinic Newsletter), Fall 2005.
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59. Engelhard, C., (2000) "Policy, Politics, and Health Care: A Lesson in Child's Play," , " *Albemarle Medical News*, Vol. 8, No. 1, Winter 2000.
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